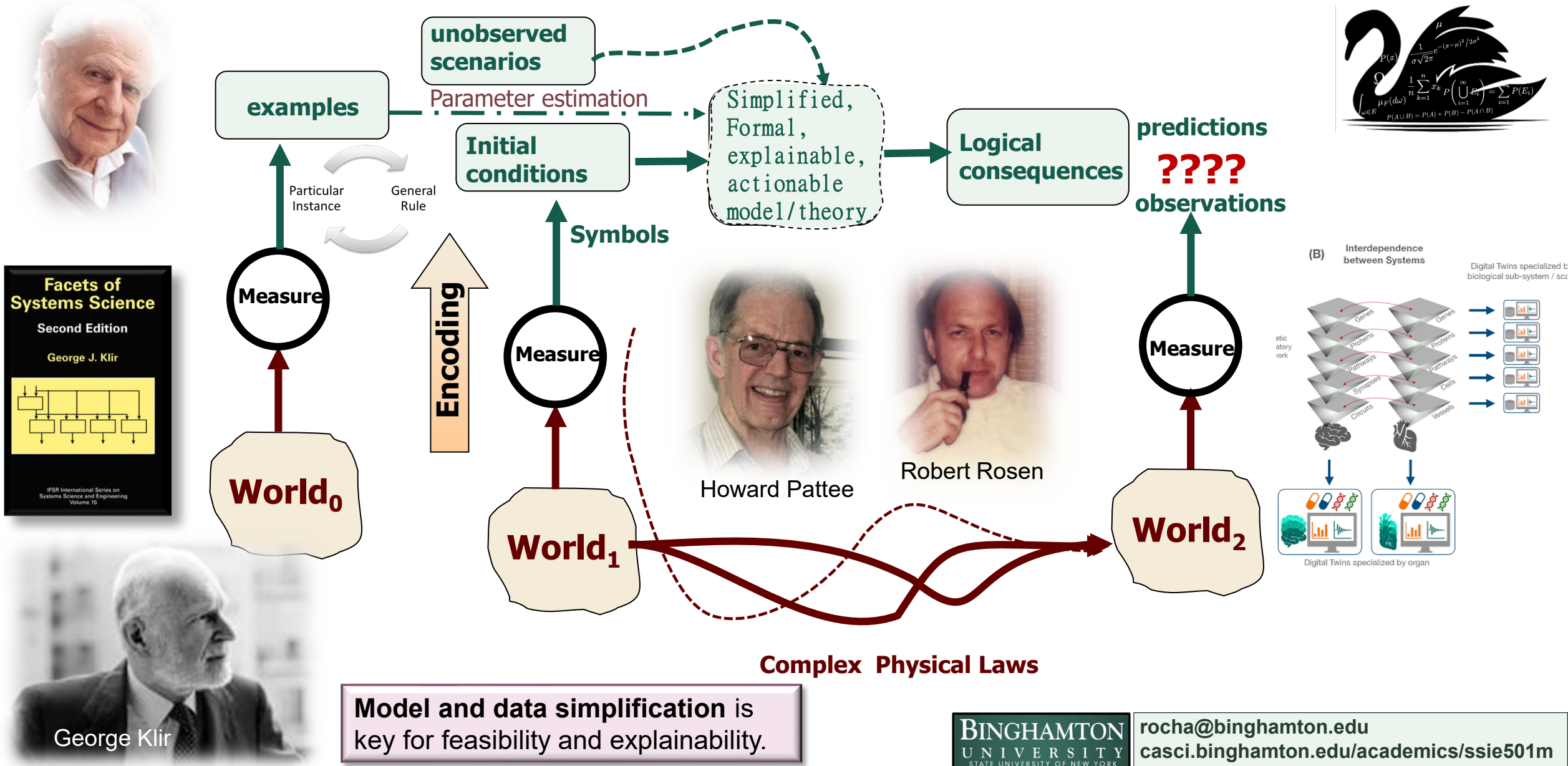


**Interdisciplinarity  
in a two-dimensional science**

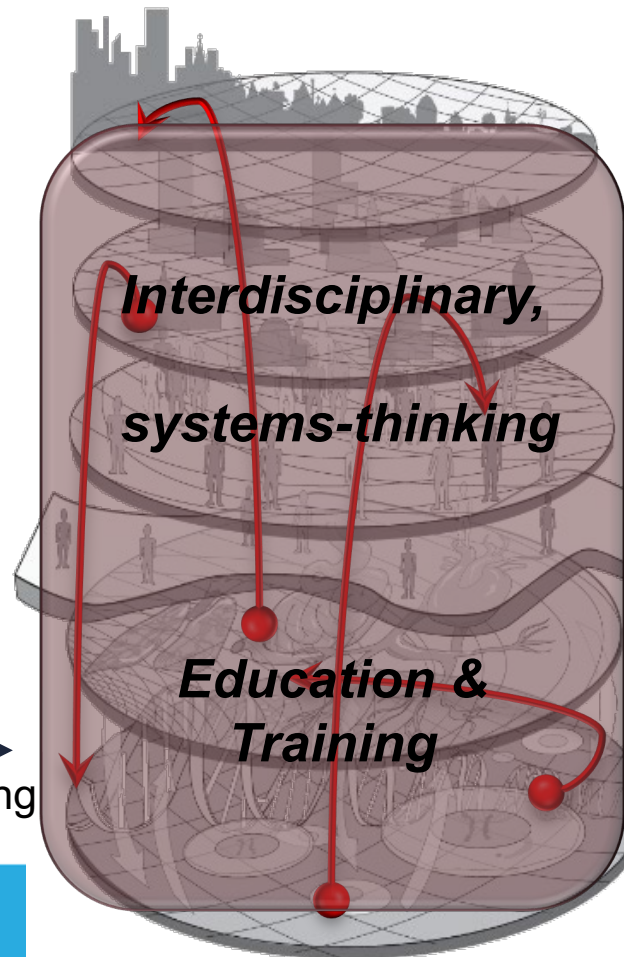
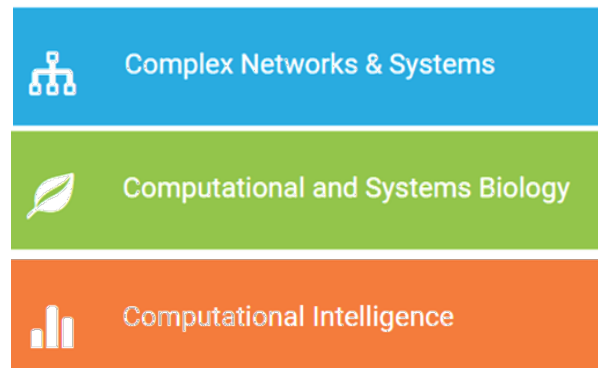
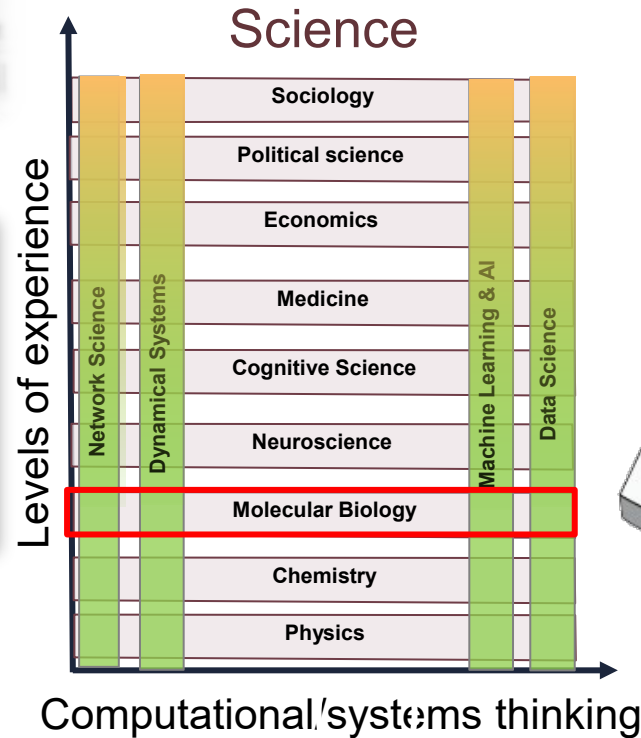
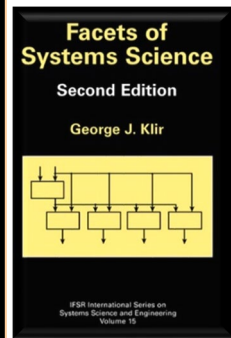


may work in complex interrelated domain (with rare control events)

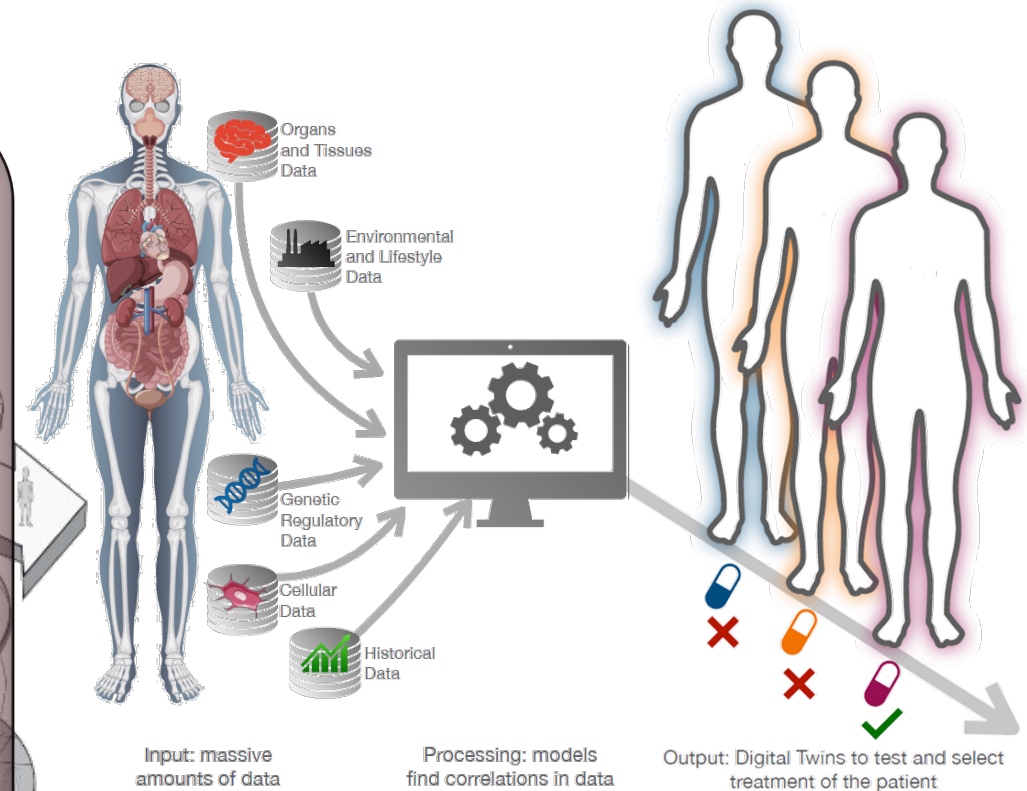




# multiscale factors in social, technological and biomedical problems



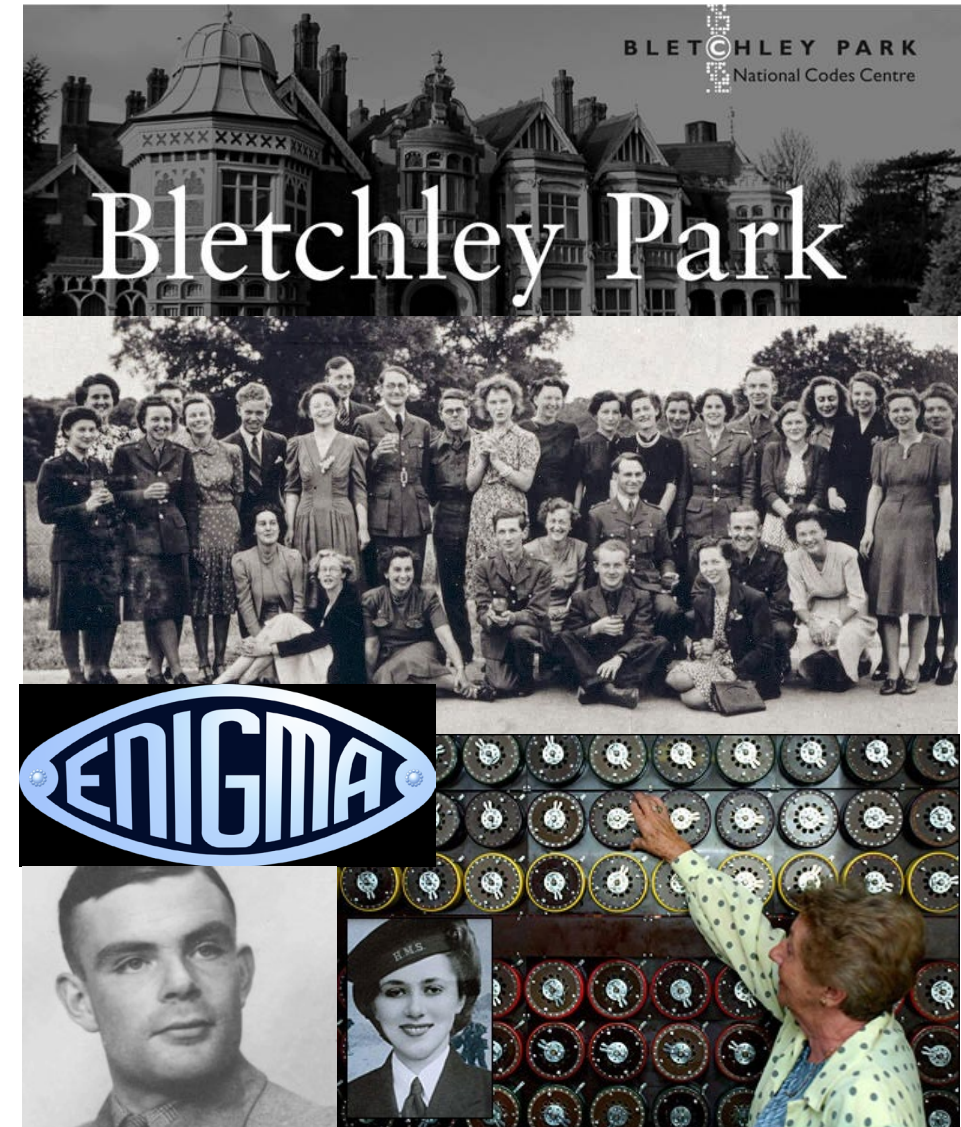
Pescosolido, B.A. 2006. Journal of Health and Social Behavior 47: 189-208.



De Domenico, et al [2024]. *NPJ Digital Medicine*. In press. [arXiv:2405.09649](https://arxiv.org/abs/2405.09649).



## Necessity is the mother of invention



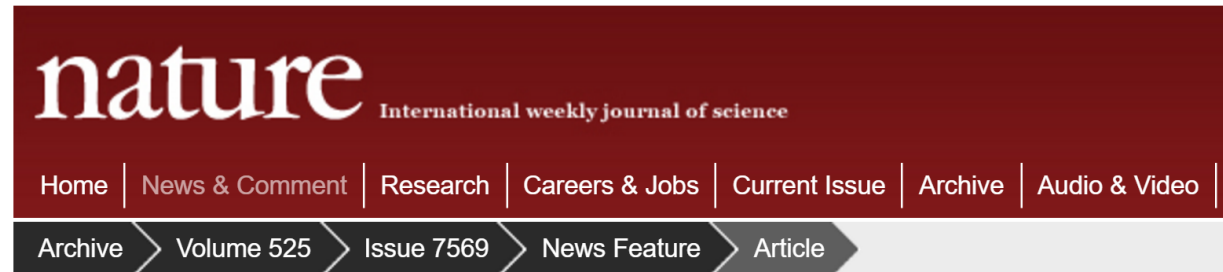


necessary to tackle 21<sup>st</sup> century problems



*Nature*, **525**(7569):289–90.

Ledford, H. [2015]. *Nature*, **525**(7569):308–11.



NATURE | NEWS FEATURE

عربي

## How to solve the world's biggest problems

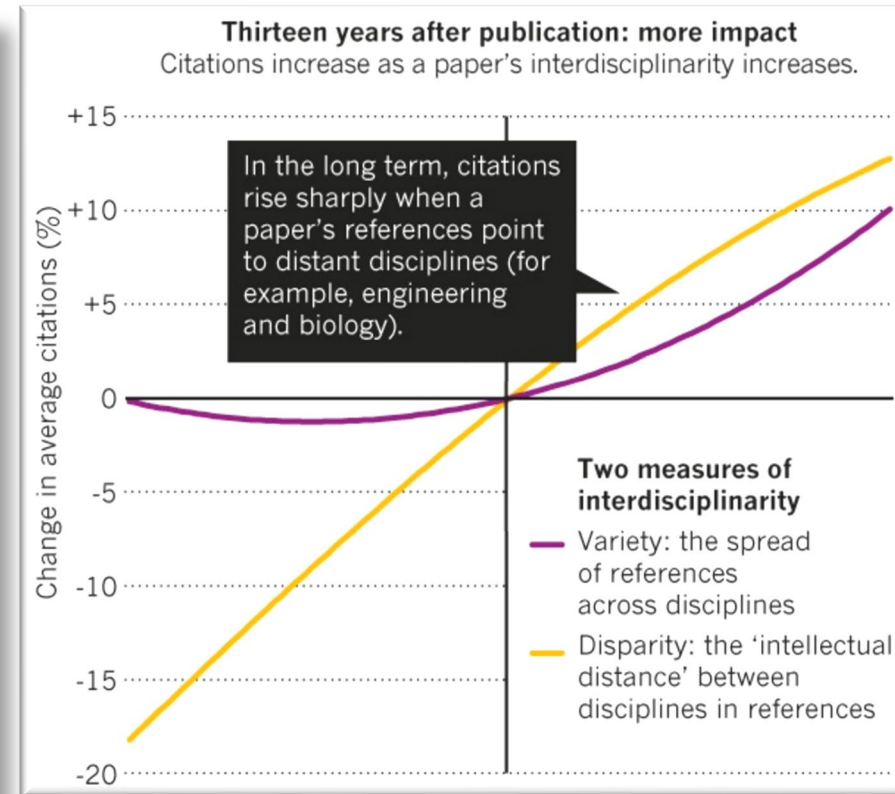
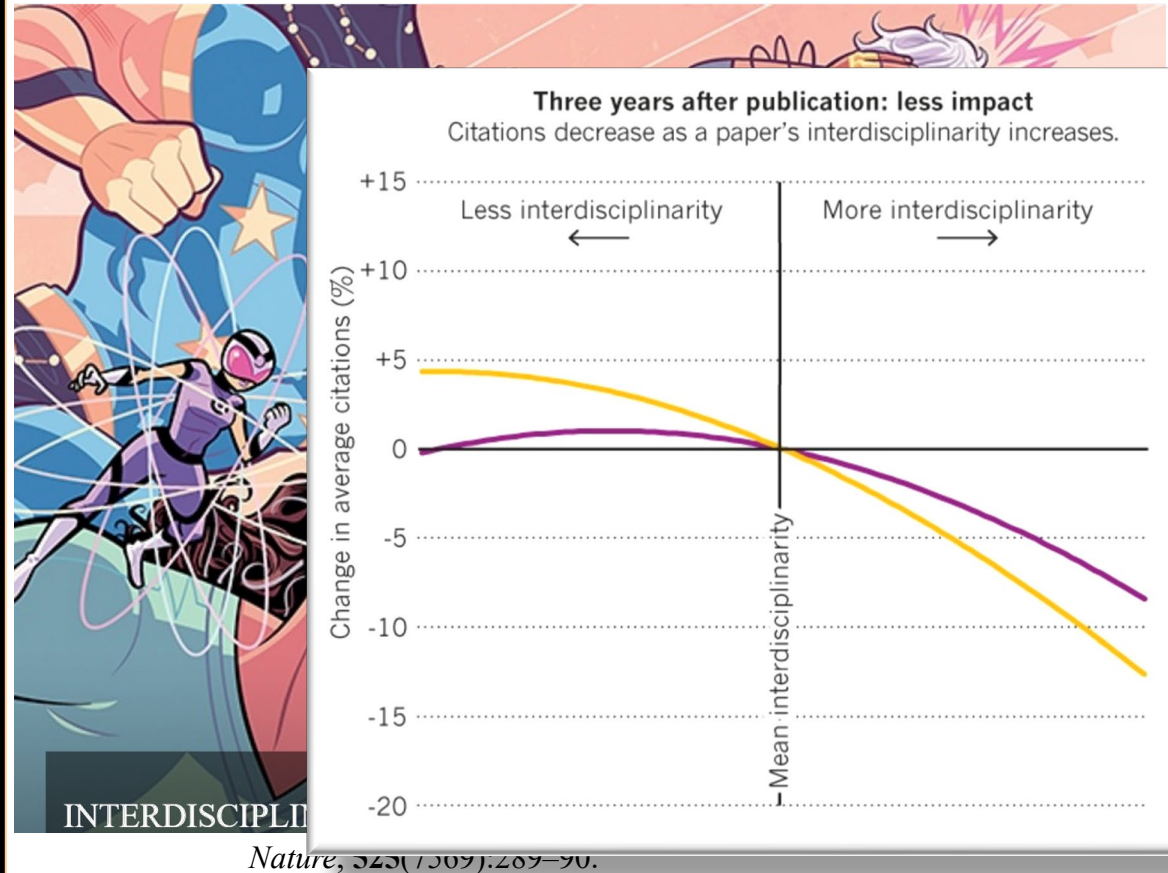
Interdisciplinarity has become all the rage as scientists tackle climate change and other intractable issues. But there is still strong resistance to crossing borders.

Heidi Ledford

16 September 2015 | Corrected: 21 September 2015

Van Noorden, R. [2015]. "Interdisciplinary research by the numbers". *Nature*, **525**(7569):306–7.

# necessary to tackle 21<sup>st</sup> century problems



*Nature, 525(7569):308–11.*

Issue | Archive | Audio & Video

Interdisciplinarity has become all the rage as scientists tackle climate change and other intractable issues. But there is still strong resistance to crossing borders.

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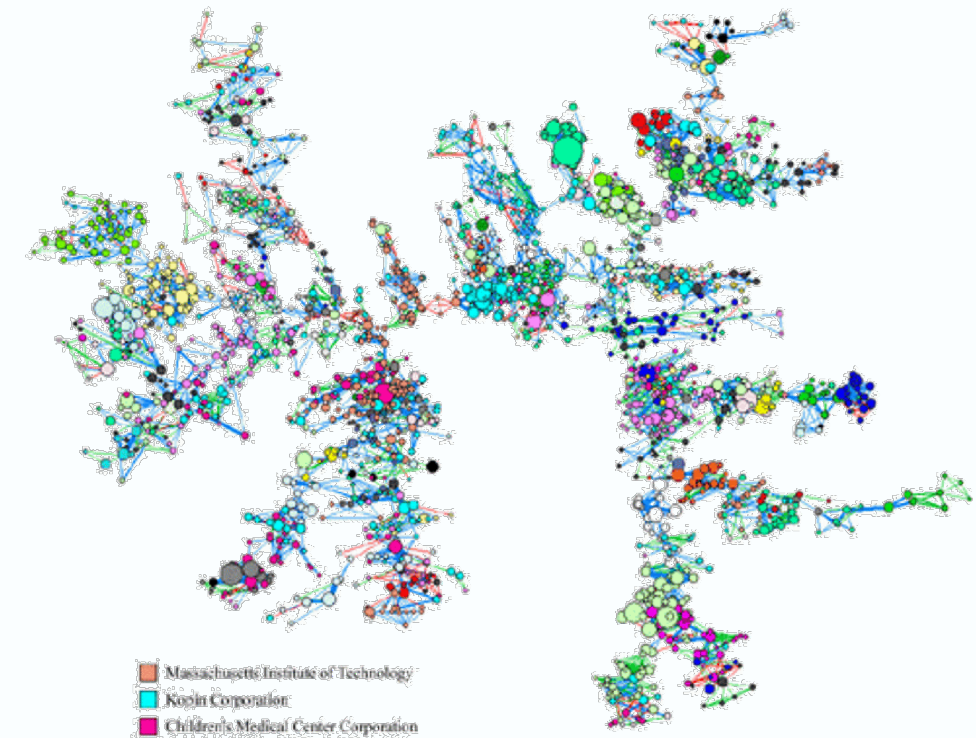
16 September 2015 | Corrected: 21 September 2015



necessary to tackle 21<sup>st</sup> century problems



## Biotech Invention Network



Fleming, Lee. "Perfecting Cross-Pollination." *Harvard Business Review* 82 (9) : 22-24.  
 Fleming, Lee, and Adam Juda. "A Network of Invention." *Harvard Business Review* 82 (4).

10 September 2013 | Corrected: 21 September 2013

siloes academic, research, and career incentives



S. Baker. "Interdisciplinary research 'struggles to bridge academic silos'". *Times Higher Education*. June 7, 2019.

- **Frozen department structure**
  - university departments built within disciplinary walls hinder collaboration and team building
  - difficult for a single-PI group to develop interdisciplinary competence
  - promotion of Faculty/PIs based on short-term rewards
  - incentives for teaching and training to move within walls (e.g. tuition revenue, faculty lines)
  - academic inbreeding



siloes academic, research, and career incentives



S. Baker. "Interdisciplinary research 'struggles to bridge academic silos'". *Times Higher Education*. June 7, 2019.

## ■ How to increase Collaboration & Team Science?

- University departments built within disciplinary walls make it very difficult for a single-PI group to develop competence in computational/systems science as well as the methodology of the natural and social sciences.
  - How to enable teams capable of escaping the silos of disciplinary training and be collectively rewarded, rather than made to follow the single agenda of a lead investigator?
  - no single lab can address the complex challenges of the 21st century

Thorp, Holden, and Buck Goldstein. "How to create a problem-solving institution." *Chronicle of Higher Education* **57.2** (2010): A43-A44.



## siloes peer-evaluation



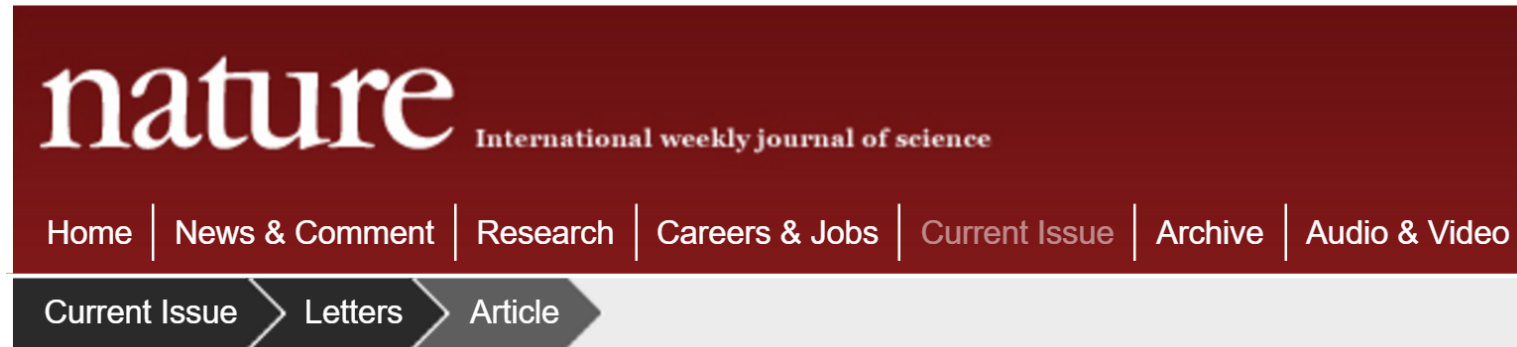
Thorp, Holden, and Buck Goldstein. "How to create a problem-solving institution." *Chronicle of Higher Education* 57.2 (2010): A43-A44.

S. Baker. "Interdisciplinary research 'struggles to bridge academic silos'". *Times Higher Education*. June 7, 2019.

- **How to increase Collaboration & Team Science?**
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  - no single lab can address the complex challenges of the 21st century
- **Funding**
  - national agencies tend to organize opportunities *within disciplinary walls* and prefer to fund the *agendas of lead principal investigators* from a discipline.
  - need to foster diverse teams tackling truly vexing interdisciplinary problems



## Funding biases (Australian Research Council)



NATURE | LETTER



[日本語要約](#)

# Interdisciplinary research has consistently lower funding success

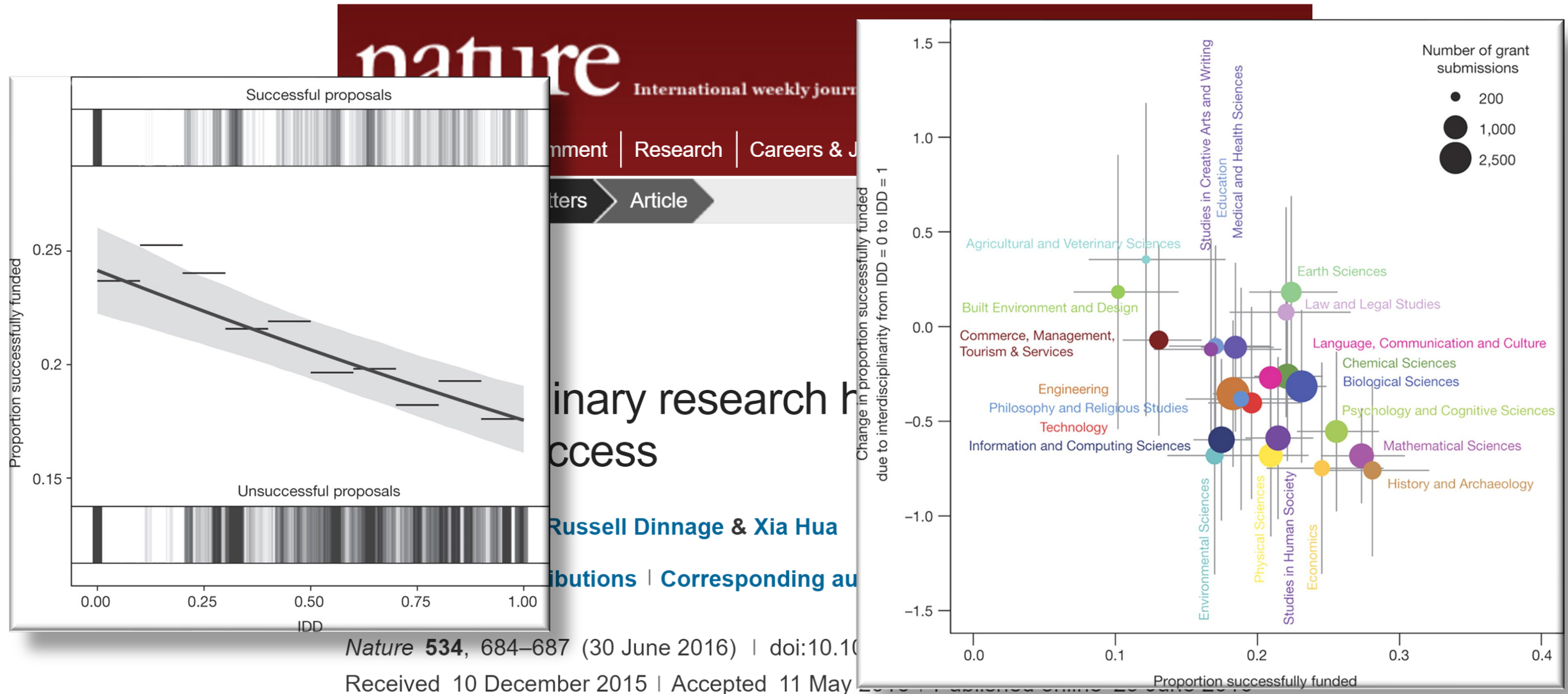
[Lindell Bromham](#), [Russell Dinnage](#) & [Xia Hua](#)

[Affiliations](#) | [Contributions](#) | [Corresponding author](#)

*Nature* **534**, 684–687 (30 June 2016) | doi:10.1038/nature18315

Received 10 December 2015 | Accepted 11 May 2016 | Published online 29 June 2016

## Funding biases (Australian Research Council)





## In Portugal

### Concurso de Projetos de I&D em Todos os Domínios Científicos

8 de fevereiro a 11 de março de 2022

#### Evaluation Panel

Environmental Biotechnology and Engineering

Earth Sciences and Engineering

Mechanical Engineering and Engineering Systems

Environmental Biotechnology and Engineering

Bioengineering and Biotechnology

Nanotechnology

Animal and Veterinary Sciences and Agro-Food Biotechnology

#### Evaluation Panel

Experimental Biology and Biochemistry

Biological Sciences

Clinical Medicine, Immunology and Infection



#### Evaluation Panel

Mathematics

Computer and Information Sciences and Informatics

Physics

## National Institutes of Health, USA

U.S. Department of Health & Human Services

NIH National Institutes of Health  
Office of Strategic Coordination - The Center for Data Science

Search

HOME PROGRAMS RESEARCH FUNDS

Interdisciplinary Research

Interdisciplinary Research program has transitioned from

- ☐ ☐ Systems Science and Health in the Behavioral and Social Sciences (R01)
- ☐ ☐ LIMITED Research Program
- ☐ ☐ Advances in Biological Sciences
- ☐ ☐ Smart and Connected Health
- ☐ ☐ Division of Molecular and Cellular Biology Initiated Research Program
- ☐ ☐ Development of Innovative Therapies for Cancer Research
- ☐ ☐ Computational Mathematics
- ☐ ☐ Collaborative Activity Awards
- ☐ ☐ Resource Implementations for Data Intensive Research in the Social Behavioral and Economic Sciences (RIDIR)

BD2K funds biomedical data science research programs.

About BD2K Organization Funded Programs Announcements News Events Contact Us

The ability to harvest the wealth of information contained in biomedical Big Data will advance our understanding of human health and disease; however, lack of appropriate tools, poor data accessibility, and insufficient training, are major impediments to rapid translational impact. To meet this challenge, the National Institutes of Health (NIH) launched the Big Data to Knowledge (BD2K) initiative in 2012.

BD2K is a trans-NIH initiative established to enable biomedical research as a digital research enterprise, to facilitate discovery and support new knowledge, and to maximize community engagement.

Big Data to Knowledge (BD2K)

BD2K Recent News

27 Feb 2017  
Full Proposal

BINGHAMTON UNIVERSITY  
STATE UNIVERSITY OF NEW YORK

rocha@binghamton.edu  
casci.binghamton.edu/academics/ssie501m



## National Science Foundation, NSF



Home › Research Areas

## Introduction to Interdisciplinary

NSF has long recognized the value of interdisciplinary research and accelerating scientific discovery. Important research ideas often cross a single discipline or program. NSF also understands that t

- **Unsolicited Interdisciplinary Proposals.** NSF also invites interdisciplinary proposals that are not targeted by a Program Solicitation. Such a proposal may be suitable for submission to and review by a single unsolicited core program, may be more appropriate for co-review by more than one program, or may extend beyond the scope of any current program (in which case it must be appropriate for NSF support; see the Grant Proposal Guide, NSF Programs and Funding Opportunities, [https://www.nsf.gov/pubs/policydocs/pappguide/nsf11001/gpg\\_1.jsp#IB](https://www.nsf.gov/pubs/policydocs/pappguide/nsf11001/gpg_1.jsp#IB)). Core programs, even if managed within a single NSF division and with scope within a discipline, often handle interdisciplinary proposals by co-reviewing, and possibly co-funding, with other appropriate programs. Thus, an interdisciplinary idea could be appropriate for submission to a core program, whether implicitly or explicitly stated in the corresponding Program Description. Because we recognize that there might not be an obvious natural "home" for every interdisciplinary proposal, a primary purpose of this site is to assist investigators in submitting an interdisciplinary proposal when there is not an appropriate existing NSF program.
- **Education and Training.** NSF promotes interdisciplinary research through programs that support development of the next generation of researchers. The support from these programs is in addition to the support for undergraduates, graduate students, and postdoctoral researchers to conduct research on NSF-funded grants. Examples of these programs include: Integrative Graduate Education and Research Traineeship Program; Research Experiences for Undergraduates; and Interdisciplinary Training for Undergraduates in Biological and Mathematical Sciences.

## How Does NSF Support Interdisciplinary Research?

NSF supports interdisciplinary research through a number of solicited and unsolicited mechanisms (see also the Grant Proposal Guide, Categories of Funding Opportunities, [https://www.nsf.gov/pubs/policydocs/pappguide/nsf11001/gpg\\_1.jsp#IC](https://www.nsf.gov/pubs/policydocs/pappguide/nsf11001/gpg_1.jsp#IC)):

- **Solicited Interdisciplinary Programs.** Numerous NSF programs are designed explicitly to be interdisciplinary, often involving several NSF directorates. Program Solicitations are developed for these programs and posted on the NSF website. Recent examples include: Cyber-enabled Discovery and Innovation; Water Sustainability and Climate; Collaboration in Mathematical Geosciences; Dynamics of Coupled Natural Human Systems; Macrosystems Biology; Emerging Frontiers in Research and innovation 2010; and Regional Climate Prediction using Earth System Models.

**Additional Importance.** NSF develops activity portfolios focusing on areas of great interest, often in collaboration with other federal agencies. Because the challenges that we face as a society are often complex and require an integrative, cross-disciplinary approach, these areas are often interdisciplinary. Examples include Engineering, and Education for Sustainability; Networking and Information Research and Development; and the National Nanotechnology Initiative.

**Centers and Programs.** Many of the Centers funded by NSF bring together interdisciplinary research teams. Some examples include Materials Research and Engineering; Science of Learning Research; and Science and Technology Centers.

proteins.



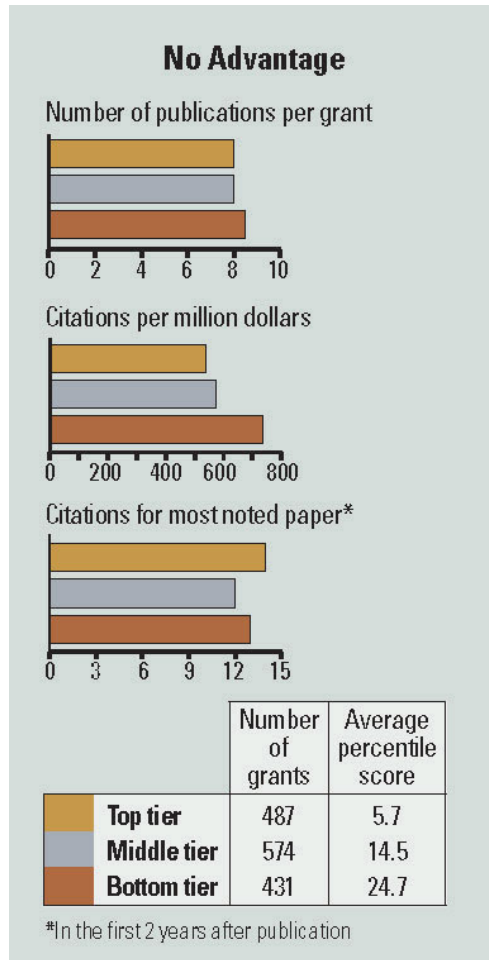
This K-12 outreach program learns about sediment-coring in the Canadian Arctic.

Credit: Doug Levere, SUNY

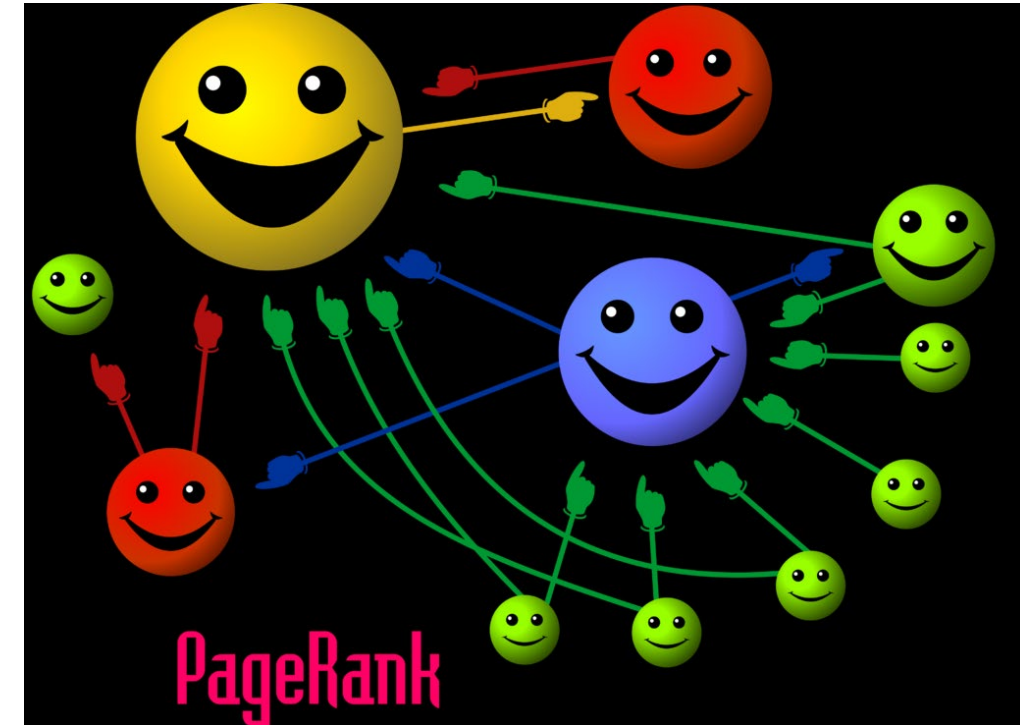
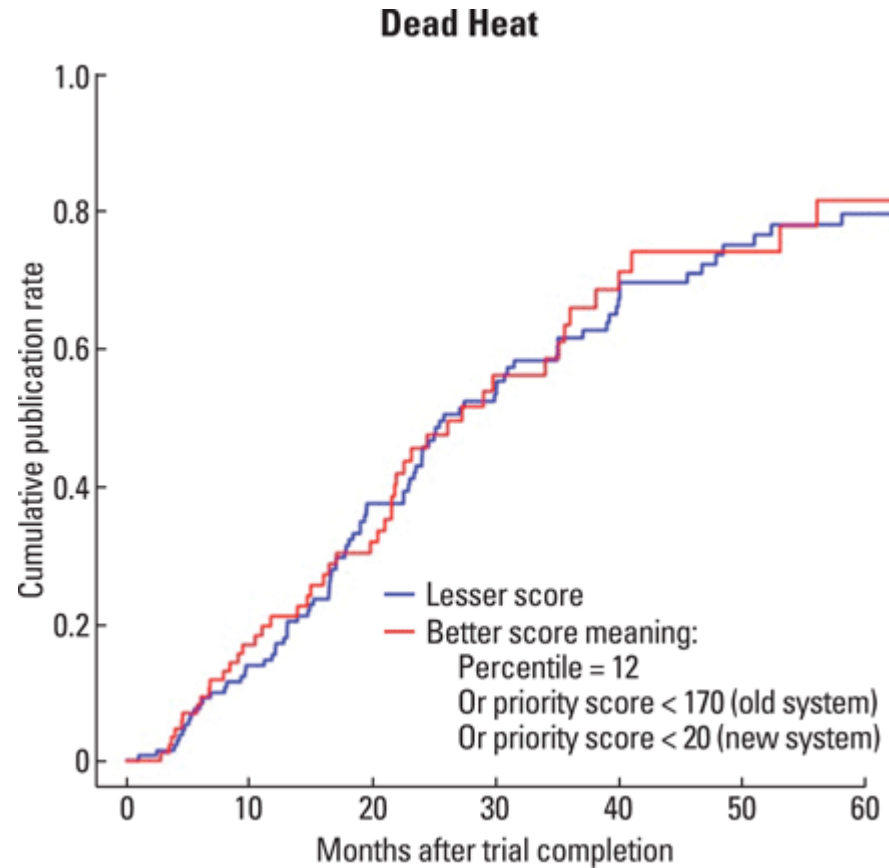
## human “elite” choice problematic

L.M. Rocha [2014]. *Expresso* 8 Fevereiro, pp. 35.

## NIH proposals



Mervis, J. [2014]. *Science*. **343** (6171), 596-598



Bollen J et al [2014] *EMBO Rep*. 10.1002/embr.201338068

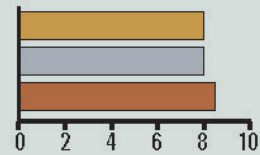


## human “elite” choice problematic

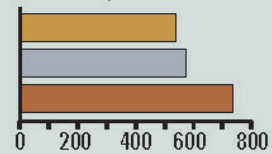
## NIH proposals

## No Advantage

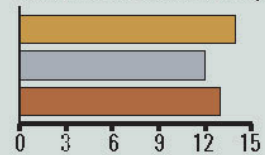
Number of publications per grant



Citations per million dollars



Citations for most noted paper\*



	Number of grants	Average percentile score
Top tier	487	5.7
Middle tier	574	14.5
Bottom tier	431	24.7

\*In the first 2 years after publication

Mervis, J. [2014]. *Science*. 341 (6171), 596-598

L.M. Rocha [2014]. *Expresso* 8 Fevereiro, pp. 35.

## Ciência 2.0: do elitismo à decisão coletiva

Luís Mateus Rocha

A nova estratégia da Fundação para a Ciência e Tecnologia foi resumida por Leonor Parreira, secretária de Estado da Ciência, ao reforço da “seletividade e exigência da qualidade”. A ênfase na qualidade da ciência por parte dos dirigentes do Ministério, pelos quais tenho o maior respeito, vai no *zeitgeist* internacional nesta matéria. Mas existem problemas sérios com esta ideia. À partida temos a ironia do conceito de qualidade não ser científico. Daí que na prática, através da avaliação por pares, se tente prever o impacto futuro de investigação proposta ou feita no presente um substituto mensurável.

Convém notar que impacto académico e económico não estão necessariamente alinhados. Darwin teve o maior impacto académico possível, mas Turing e Von Neumann causaram a era da informação de muito maior impacto económico. Pior, está demonstrado que a avaliação por pares falha a prever o impacto académico futuro. Por exemplo, as pontuações de avaliadores da National Science Foundation nos Estados Unidos não são correlacionadas com sucesso (detalhes em <http://bit.ly/1d8tx08>). É irónico que cientistas e organismos que financiam a ciência se baseiem não na evidência desta falha profunda, mas na fé que a avaliação por pares consegue identificar “qualidade”.

Além da falta de eficácia, este processo é caro e elitista. Grande parte do orçamento de ciência vai para a avaliação e gestão de projetos. O elitismo deriva dos cientistas, como pessoas, preferirem quem concorda com eles, vem da mesma família académica, ou tem o melhor pedigree (MIT, Harvard, etc.) Por exemplo, apesar do impacto de Turing e Von Neumann, o Conselho nacional de ciência e tecnologia, no século XXI, não inclui um doutorado em Informática. No contexto de afunilamento de fundos, o que se perde com a ênfase na “qualidade” é a diversidade de soluções para problemas científicos, tecnológicos e sociais.

A única correlação significativa no investimento em ciência é a quantidade: mais dinheiro aumenta a produtividade. É também da diversidade de investigação que nasce a criatividade e daí o impacto económico. Não foi da elite académica que saíram Bill Gates e Steve Jobs. Mas, o financiamento da ciência em quantidade e diversidade não precisa de ser cego. Pode ser reforçado e gerido de for-

ma automática e económica. Colegas na Indiana University propuseram uma solução de *crowd-sourcing* para o problema. Utiliza o algoritmo que deu origem ao Google, em que a recomendação de páginas é uma decisão coletiva medida do padrão de *links* na web. Os resultados não dependem de elites de anotadores como fazia o Yahoo! original. No caso do financiamento da ciência, em vez de *links*, os cientistas recebem um montante fixo. Uma parte é para eles, a outra é por eles distribuída por outros cientistas. No Google, *links* para uma página são votos de relevância; aqui os fundos distribuídos coletivamente são votos de reconhecimento. As vantagens são óbvias: mais dinheiro e tempo para a ciência, sem burocracias para alocar e gerir projetos, e um sistema comprovadamente bom a identificar o que é relevante. Porque não esta alternativa, em vez de seguir o que é (mal) feito por outros?



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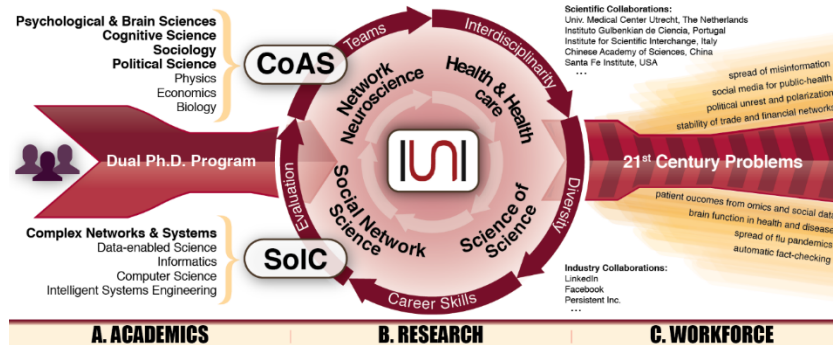
Sander Dekker Secretary of Education during the debate on the annual report of the Ministry of Education, Culture and Science. © Reuters

## Researchers will grant each other subsidies themselves

State Secretary Dekker embraces radical plan Christian Union

Secretary Sander Dekker talks to science funding body NWO an experiment in which scientists can grant each other direct research funding. He said Thursday in parliament. Dekker took a motion from the Christian Union is pushing for such an experiment.

## Challenges and opportunities



### ■ How to increase Collaboration & Team Science?

- University departments built within disciplinary walls make it very difficult for a single-PI group to develop competence in computational/systems science as well as the methodology of the natural and social sciences.
  - How to enable teams capable of escaping the silos of disciplinary training and be collectively rewarded, rather than made to follow the single agenda of a lead investigator?
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### ■ Funding

- national agencies tend to organize opportunities *within disciplinary walls* and prefer to fund the *agendas of lead principal investigators* from a discipline.
  - need to foster diverse teams tackling truly vexing interdisciplinary problems

### ■ Training

- graduate training in one of the two dimensions
  - experimental and observational methods *in a specific area* or *in general methodologies*.
  - shortening of academic training periods make it more difficult
- need to integrate the general-purpose, computational expertise of CNS with the deep, domain-specific research methodologies of the natural, behavioral, and social sciences.

S. Baker. "Interdisciplinary research 'struggles to bridge academic silos'". *Times Higher Education*. June 7, 2019.



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Thorp, Holden, and Buck Goldstein. "How to create a problem-solving institution." *Chronicle of Higher Education* 57.2 (2010): A43-A44.



## Interdisciplinary Complex Networks &amp; Systems



National Science Foundation  
WHERE DISCOVERIES BEGIN

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News Release 17-065

## NSF Research Traineeship program makes awards

Awards support preparation of future STEM workforce for interdisciplinary



- **Sustainable Food, Energy, and Water Systems (SFEWS):** Rakesh Agrawal, Purdue University, and Aavudai Anandhi Swamy, Florida Agricultural and Mechanical University.
- **Training in Theory and Application of Cross-Scale Resilience in Agriculturally Dominated Social Ecological Systems:** Craig Allen, University of Nebraska-Lincoln.
- **A Training Incubator for Addressing Urban Environmental Change From Ridge to Reef (R2R):** Steven Allison, University of California, Irvine.
- **Indigenous Food, Energy, and Water Security and Sovereignty:** Karletta Chief, University of Arizona.
- **Improving Strategies for Hunger Relief and Food Security Using Computational Data Science:** Lauren Davis, North Carolina Agricultural & Technical State University.
- **Training the Next Generation of Researchers in Engineering and Deciphering of Miniature Brain Machinery:** Martha Gillette, University of Illinois at Urbana-Champaign.
- **Graduate Training Program in Sensory Science: Optimizing the Information Available for Mind and Brain:** Victoria Interrante, University of Minnesota-Twin Cities.
- **Transformative Research in Urban Sustainability Training (T-RUST):** Donna Kashian, Wayne State University.
- **Science of Learning, From Neurobiology to Real-World Application: A Problem-Based Approach:** James Magnuson, University of Connecticut.
- **Computational Data Science to Advance Research at the Energy-Environment Nexus:** Elisabeth Moyer, University of Chicago.
- **Quantitative & Evolutionary STEM Training (QUEST): An Integrative Training Program for Versatile STEM Professionals to Solve Environmental and Global Health Problems:** Melissa Pespeni, University of Vermont & State Agricultural College.
- **Integrated Urban Solutions for Food, Energy, and Water Management:** Laurent Pilon, University of California, Los Angeles.
- **Interdisciplinary Training in Complex Networks and Systems:** Luis Rocha, Indiana University.
- **Sustainable Oceans: From Policy to Science to Decisions:** James Sanchirico, University of California, Davis.
- **Boston UniverCity - Partnering Graduate Students and Cities to Tackle Urban Environmental Challenges:** Pamela Templer, Boston University.
- **Systems Training for Research on Geography-Based Coastal Food Energy Water Systems (STRONG-CFEWS):** Maya Trotz, University of South Florida, and Sennai Habtes, University of the Virgin Islands.
- **Disaster Resilience and Risk Management (DRRM) - Creating Quantitative Decision Making Frameworks for Multi-Dimensional and Multi-Scale Analysis of Hazard Impact:** Robert Weiss, Virginia Polytechnic Institute and State University.

ocha@binghamton.edu

asci.binghamton.edu/academics/ssie501m



## integrated graduate training in both dimensions of science

dual Ph.D. degree: students are trained in Informatics/CNS and domain-specific program

interdisciplinary Ph.D. program committees, co-chaired by research mentors from both

## embedded in interdisciplinary teams at the *Indiana University Network Science Institute*

160+ faculty members who participate in CNS research

integrates academic education with interdisciplinary hands-on research

research rotations, extended colloquium, summer internships

professional development in academic and industry environments

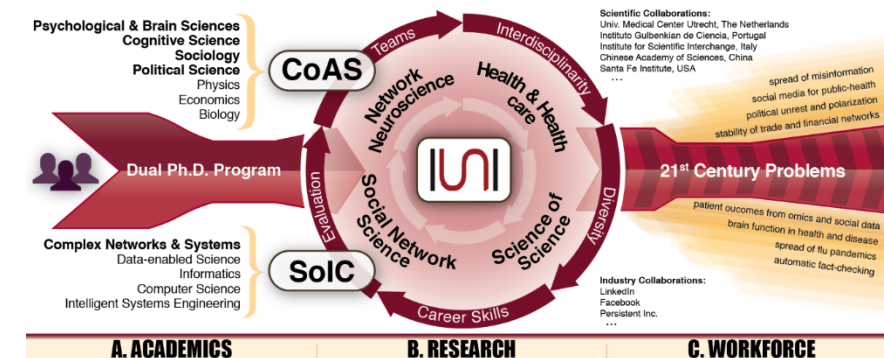
## dual PhD training in general-purpose systems and empirical science







# CNS NRT



<https://cns-nrt.indiana.edu/students/>

**Figure 1:** Network of trainees, affiliates and faculty. Dual-major PhD students (red node labels) establish bridges between disciplines via dual faculty (black node labels) mentorship. The academic areas shown contain various departments. Yellow : Art History, Philosophy of Science, Folklore. Green: Evolution, Ecology, and Behavior, Public Health, Health Informatics, Intelligent Systems Engineering, Geography. Blue: Sociology, Political Science, Media Studies, Computing, Culture, and Society. Red: Cognitive Science, Psychology and Brain Sciences, Neuroscience, Physics.

## Training to see the world differently

- **The complexity worldview**
  - **Interdisciplinary and collaborative**
    - Integration of empirical sciences with general-purpose modeling
    - Thrives in problem-driven environments
      - Los Alamos, Santa Fe, new computing centers
  - **Data-driven, computational and mathematical modeling**
    - Massive combinatorial searches
    - Networks, feedback, statistics, machine learning, dynamical systems
  - **study of organization**
    - whole is more than sum of parts
  - **Nonlinear thinking**
    - Counterintuitive system-level properties

Small changes in micro-level rules can change macro-level behavior dramatically

- Intuition can be a poor guide to predicting the behavior of a complex system.
- Simulation is a powerful tool for harnessing the dynamics of complex systems, but simplification is necessary due to computational complexity.
- Induction can fail in the face of true complexity.
- Actionable models + parameter induction good strategy in the face of multi-level complexity.
- Interdisciplinarity and team culture essential in 2-dimensional science.



## evaluation

- **Participation and Discussion: 15%.**
  - class discussion, everybody reads and discusses every paper
  - engagement in class
- **Lead Discussions: 25%**
  - Students are assigned to papers as lead discussants
    - all students are supposed to read and participate in discussion of every paper.
  - Lead discussant prepares short summary of assigned paper (10 minutes)
    - no formal presentations or PowerPoint unless figures are indispensable.
  - Summary should:
    - 1) Identify the key goals of the paper (not go in detail over every section)
    - 2) What discussant liked and did not like
    - 3) What authors achieved and did not
    - 4) Any other relevant connections to other class readings and beyond.
  - Class discussion is opened to all
    - lead discussant ensures we important paper contributions and failures are addressed
- **Python Homework: 25%**
  - From Python workshop (3<sup>rd</sup> Session Prof. Sayama)
- **Term Paper/Project proposal: 35%**
  - A paper with a proposal for a project that uses complex systems thinking in your domain of expertise.
    - no more than 8 pages, no less than 4, excluding figures
  - Explain why systems science methods and approaches could be useful for problem area.
    - At least 25% of the readings should be cited with context.

**THANK YOU!**

**OBRIGADO!**